Minutes
Wednesday, February 20, 2019
8:15-9:45 a.m. Old Main Boardroom


Call to Order
Co-Chairs Vaillancourt and Zeng called the meeting to order at 8:15 am

Approval of the Minutes of February 6, 2019
The February 6, 2019 minutes were approved.

Updates: Jane Hunter: Strategic Plan
Jane Hunter has been hired as Vice President for the Office of Strategic Initiatives (OSI) to help execute the Strategic Plan. Hunter discussed the mission of the OSI and reported that initiative owners have been provided with information related to funding and accountability measures. She reviewed the initiative prioritization categories: A (Now) for funded initiatives already in progress and already being funded, B (0-12 Months) for round 1 of discretionary funding, C (1-5 Years) for UA Philanthropic Campaign as the primary initiative for dedicated resources, and D (Pending, 5+ Years) for round 2 of discretionary funding as new funds become available. Hunter reported that some of the challenges facing the Strategic Plan include limited resources, competitive landscape, complex organizational structure, perceptions related to strategic vs operational investments and response to change.

Updates/Discussion: Robert Smith/Peter Dourlein: UA Campus Master Plan
Robert Smith, Vice President for University Planning, Design and Operations and Peter Dourlein, Assistant Vice President for Planning, Design and Construction discussed the process to update the Campus Master Plan. The last Master Plan was published in 2009. Smith and Dourlein reviewed the factors that drive campus planning and shared that expansion will occur vertically rather than horizontally as the UA is landlocked at four-hundred acres. The UA currently has 15 million square feet of buildings and there is potential to grow by an additional 10 million square feet. Parking remains a key consideration. The preliminary planning objectives of the Campus Master Plan are to
address density, campus gateway, campus edges, partnerships, sustainability, infrastructure, inspiration, and academic research/planning. The UA College of Architecture, Planning, and Landscape Architecture is a key partner. The new Master Plan will be finalized and approved by February 2020.

**Updates:**
Jeff Goldberg provided several updates. SPBAC member Marv Slepian won the Davinci Fellow Award in the College of Engineering. The College of Veterinary Medicine will require a $14-15 million investment over the next four to five years. Tuition setting is underway. We are partnering with the firm CIVITAS on student retention analysis. The UA is exploring the opportunity to have several UA members attend various Institute programs at the University of Southern California Race and Equity Center.

**Adjournment**
The meeting was adjourned at 9:49 a.m.