Minutes
Wednesday, November 7, 2018
8:15-9:45 a.m. Old Main Boardroom


Absent: A. Vaillancourt (Co-Chair), V. Del Casino, J. Florian, D. Liverman, S. Keim, S. Moore, M. Taylor

Call to Order
Co-Chair Zeng called the meeting to order at 8:18 a.m.

Approval of the Minutes of October 17, 2018
The minutes of October 7, 2018 were approved with one correction and one abstention.

Senior Leadership Updates
President Robbins reported:

- His concern about recent assaults on campus and support for using campus-wide email to notify the university community of these types of incidents.
- Funding all of the strategic planning initiatives will require substantial resources. Philanthropy will be essential for us to make significant progress.
- The VP for Research position that now reports to the Provost may become a senior vice president role reporting to the President with responsibilities that include research, innovation, and entrepreneurship (including Tech Launch Arizona).
- Searches for various deans and other leadership positions are underway.

Interim Provost Goldberg reported:

- Infrastructure, student recruitment and retention, and diversity and inclusion are initial areas of focus for the Strategic Plan.
- Several searches are underway and second interviews are underway for the Vice Provost for Faculty Affairs candidates).
- He has provided UA’s HSI (Hispanic Serving Institution) Fellows Program with 200K of annual funding.
Interim CFO Rulney updated the committee of the current UA capital development plan: An Applied Research Building ($50M), a Grand Challenges Building ($150M), deferred building maintenance projects ($21M), and support for Student Success facilities improvements ($7–8M).

Interim VP-Research Ogden also emphasized the importance of increasing diverse applicant pools, and noted that UA is the only PAC-12 school that is both a Native American and Hispanic Serving Institution. She also announced that Associate VP-Research Caroline Garcia will retire at the end of this year, and the transitioning of Garcia’s responsibilities to other leaders in the VP-Research’s office.

**Strategic Plan Update**

Strategic Plan Co-Chairs Elliot Cheu and Lisa Ordóñez presented an update on the five pillars of the strategic plan: The Wildcat Journey, Grand Challenges, The Arizona Advantage, UA Global – Engaging the World, and Institutional Excellence. In the implementation plan, initiatives will be prioritized and launched in waves. Some initiatives have already started. Key points during the discussion included the following:

- This Strategic Planning differs from previous ones in that actual implementation outlines already exist for all initiatives. A further need for actual cost analysis and external funding success will affect when and which specific initiatives are launched.
- The strategic plan is strongly based on UA’s land-grant mission and diversity/inclusion goals.
- The plan is designed to set UA’s strategically important broad direction for the near future, rather than for individual colleges. Individual units (e.g., departments) can incorporate the strategic plan into their own individual strategic plans through ongoing individual unit/administration cross-dialog and by getting involved in relevant individual initiatives.
- Graduate student issues are built into pillars #1 (“The Wildcat Journey”) and #3 (“The Arizona Advantage”). They are also heavily involved in grand challenge research (pillar #2). Recognizing that graduate students are not explicitly emphasized as undergraduate students, one suggestion was made to include graduate students as a focal point in the upcoming strategic plan formal presentation to ABOR.

**Adjournment**
The meeting was adjourned at 9:50am