

# New Academic Program – Minor (<u>Undergraduate</u> or <u>Graduate</u>) CURRICULAR INFORMATION

**MINOR DESCRIPTION:** Provide a marketing/promotional description for the proposed program (recommend working with your college marketing team). The description will be displayed on the advisement report(s), Degree Search, and should match departmental and college websites, handouts, promotional materials, etc.

The Emancipatory Education graduate minor is focused on encouraging P-20 educational leaders across all sectors (e.g., teachers, faculty, administrators, and policy makers) to develop liberatory approaches to education. The overarching goal of the minor is to encourage students to be active participants in seeking transformative educational praxis, which involves moving beyond identifying problems and challenges and toward creative approaches to improving educational systems and practices. The Emancipatory Education minor invites students to actively question, interrogate, and envision new educational horizons, rather than reproducing the increasingly inequitable ground upon which education has been built.

The courses that comprise the Emancipatory Education graduate minor seek to accomplish this vision through a transdisciplinary approach to the process, practice, and study of education. Specifically, classes in the minor will address topics including, but not limited to:

- Race, racialization, and antiracism;
- Antiblackness;
- Indigenous methodologies;
- Activist- and action-oriented theorizing and research methods;
- Critical and postmodern (and decolonial) approaches to understanding gender;
- Liberatory modesl of education across K-12 and postsecondary contexts;
- Migration, borders, nationality, and Indigeneity as they influence education; and
- Critical approaches to disability and its resultant effects on education
- Culturally-responsive and culturally-sustaining pedagogical and organizational praxis
- How to use writing as a tool to convey such knowledge and to move beyond writing to
  involve multiple modes of research and pedagogy to access and communicate liberatory
  knowledge production and implementation of practice.
- The ways in which each of the above topics impacts and can inform leadership and programming in K-12 schools and postsecondary institutions, particularly regarding the preparation for and transition into and through college.

It is also worth noting that even students without any previous experience in education could be successful in this new minor and all classes are designed to be accessible to students coming from various disciplinary backgrounds. For all students who choose to enroll in the minor, they would select a minor advisor from the faculty associated with the minor itself. This way, students could have some directed guidance on which classes may fit best for their own disciplinary background, future trajectory, and particular interests that led them to the Emancipatory Education minor in the first place. It would also help the students make sense of which classes to take from the list of courses (see Section III below).

**II.** JUSTIFICATION/NEED FOR THE MINOR: Describe the purpose and need for the proposed minor, providing market analysis data or other tangible evidence of the need/interest in the program. This might include results from surveys of current students, alumni, and/or employers or reference to student enrollments in similar programs in the state or region. Curricular Affairs can provide a job posting/demand report by skills obtained/outcomes of the proposed minor, upon request.

The Emancipatory Education graduate minor is unique in three ways. First, while disciplinary programs in the College of Education have some classes that speak to the aforementioned foci, there is not yet a curriculum of study that cuts across multiple educational subdisciplines to create the sort of holistic approach to transformative praxis the Emancipatory Education program would provide. Second, the proposed minor focuses specifically on education as a form of transformative praxis. In this sense, the program engages students in the doing of emancipatory education, not just the thinking, theorizing, or talking about it. This includes a growing cadre of K-12 educational leaders – many of whom are people of color – seeking to implement transformative change, particularly in our local under-resourced schools. Third and finally, the proposed minor serves as a mechanism for attracting enrollments. Not only can students enrolled in graduate degrees across our college choose this minor, but graduate students in majors in other UArizona colleges and degree programs can choose it as well. The program would likely also appeal to UArizona undergraduate students searching for a graduate program to motivate them to apply to continue matriculating here, and could potentially encourage them to select UArizona and the College of Education for their further studies knowing this minor exists. For example, we can imagine undergraduate students in the Leadership and Learning Innovation undergraduate program could be interested in furthering their study with the Emanicpatory Education minor as a part of their future plan of studies. In other words, we view the Emancipatory Education program as a particularly appealing option for undergraduates seeking to continue content introduced in our own Leadership and Learning Innovation undergrad program and in a range of other undergraduate programs in the social sciences, humanities, business majors focusing on management, and ethnic and cultural studies.

In addition to the above stated unique factors, the importance and necessity of the Emancipatory Education program is further enhanced by the concurrent lack of other programs like it nationally with the urgency of addressing education from an emancipatory lens. In other words, while some Colleges of Education may have classes that take critical/postmodern approaches to inequity in education, the Emancipatory Education program is a transdisciplinary, praxis-based approach to both the teaching and doing of emancipatory work in schooling environments. At a time when local, state, and federal governments are further concretizing inequity through legislative actions, the Emancipatory Education minor would provide enrolling graduate students spaces not just to learn about, but to practice and engage in, transformational praxis that seeks to undermine these injustices. In short, the Emancipatory Education minor moves past theory as an intellectual-only activity, and toward the realm of praxis through ongoing, engaged pedagogical methods and styles that allow students to implement their knowledge in real time and contexts.

In a survey of current graduate students and alumni from within and beyond the College of Education (n=82), over 97% of respondents (n=80) responded affirmatively to a question asking, "Would the Emancipatory Education graduate minor be something you would be/would have been interested in pursuing as a student." In addition, when selecting which areas of study they would be most interested in for an Emancipatory Education graduate minor, all of the aforementioned areas listed in Part I (see bulleted list above) received over 55% affirmative votes. Taking these data into mind, it seems clear there is substantial support for creating an Emancipatory Education graduate

minor, and that all of the aforementioned focus areas – all of which are areas current College of Education faculty are teaching already, just not yet as a collectively curated minor – were of significant enough interest to warrant them being central to the proposed minor's creation.

III. MINOR REQUIREMENTS: Complete the table below. All University of Arizona undergraduate minors require at least 18 units; graduate minors require at least 9 units. Note: information in this section must be consistent throughout the proposal documents and will be used to build the Academic Advisement Report (ADVIP) or Graduate Catalog Program Descriptions. Please include letters of support for any courses not offered by the proposing department (see Workflow Input form). Delete the EXAMPLE column before submitting/uploading.

Graduate Minor: (if this table does not apply, please delete).

Minimum total units	does not apply, please delete).
required	
Total transfer units that	3
may apply to minor	
List any special	There will be no special requirements for graduate students to
requirements to	declare/gain admission to this minor.
declare/admission to this	
minor (completion of	
specific coursework,	
minimum GPA, interview,	
application, etc.)	
Minor requirements. List	Core:
all required minor	Complete the following 3-credit course:
requirements including	• EDL 603: Foundations of Emancipatory Education
core and electives.	
Courses listed must	Electives:
include course prefix,	Complete 6 units from the following:
number, units, and title.	• EDL 567: School, Family, Community Relations
Mark new coursework	EDL 604: Culturally Responsive Leadership
(New). Include any	• EDL 626: Leadership for Social Justice
limits/restrictions needed	EDL 625: Leadership for the School and Diverse Community
(house number limit, etc.).	• EDL 627: Leadership for Organizational Change
Provide email(s)/letter(s)	• EDL 696: Educational Ethnography
of support from home	• EDL 696: Youth Leadership
department head(s) for	HED 626: Culturally Responsive Pedagogies
courses not owned by	HED 628: Theories of Inequality, Oppression, and Social Stratification
your department.	HED 629: Whiteness and Education
	• TLS 633/HED 633: Introduction to Critical Race Theory in Education
	HED 642: Gender & Education
	HED 638: Critical Geographies of Higher Education
	HED 643: Activism in Higher Education
	HED 624: Indigenous Statistics and Survey Research
	• SERP 604: Race, Culture, & Language in Special Education
	• TLS 599: Race and Education
	TLS 518 Participatory Action Research

	TLS 676: Exploring Critical Issues in Native American Curriculum     Develpment (TribalCrit)
	TLS 696: Decolonial Thinking
	• TLS 696: Pedagogy of the Borderlands
	• TLS 696: Linguistic Justice
	• TLS 696: Politics, Poetry, and Pedagogy
	• TLS 696: Resistance and Infrapolitics
	TLS 696: Forced Migration and Refugee Studies
	TLS 696: LGBTQ children's literature
Internship, practicum,	No.
applied course	
requirements (Yes/No). If	
yes, provide description.	
Additional requirements	No.
(provide description)	
Any double-dipping	Yes, minor coursework may not double dip with another minor.
restrictions (Yes/No)? If	
yes, provide description.	

**IV. NEW COURSES NEEDED:** If new courses are required for the proposed program, <u>UA Course Addforms</u> must be submitted before/simultaneously with this proposal. List all course additions in progress in the table below. Add rows as needed.

Course	Units	Title	Pre-	Modes	Course	Course	Anticipat	Use in the
prefix and			requi	of	Fee?	Form	ed first	program
number			sites	delivery	(Y/N)	transactio	term	(required/
(include				(online,	More	n number	offered	elective)
cross-				in-	<u>info</u>			
listings)				person,	<u>here</u> .			
				hybrid)				
EDL 603	3	Foundations	N/A	In-	N			Required
		of		person				
		Emancipatory						
		Education						

Subject description for new prefix (if requested). Include your requested/preferred prefix, if any:

**V.** Learning Outcomes - Complete this table as a summary of the learning outcomes from your assessment plan, using these examples as a model. If you need assistance completing this table and/or the Curriculum Map, please see the resources at the Office of Instruction and Assessment or contact them here.

**Learning Outcome #1**: Students will be able to critically analyze the process of education and schooling from historical, political, and sociocultural lenses.

**Concepts**: Students will apply critical, postmodern, and emancipatory concepts learned in core and elective courses.

Competencies: Students will demonstrate critical analysis skills.

**Learning Outcome #2:** Students will be able to develop lesson plans and programmatic designs that incorporate praxis-based learning concepts.

**Concepts:** Students will develop praxis-based concepts including community-based and culturally-responsive leadership, social justice-based educational interventions, and theories of social change.

**Competencies:** Students will demonstrate their ability through developing lesson plans, designing assessments (e.g., grading schemes, programmatic assessments), and creating educational interventions rooted in theories of change and equity.

**Learning Outcome #3:** Students will be able to articulate the importance of emancipatory educational practices in the current U.S. sociopolitical landscape.

Concepts: Students will apply concepts learned in core and elective courses.

**Competencies:** Students will demonstrate effective oral and written arguments for the necessity of emancipatory education.

Learning Outcome #4: Students will be able to communicate effectively orally and in writing.

**Concepts**: Students will effectively communicate emancipatory concepts learned in core and elective courses.

**Competencies**: Students will demonstrate effective written and oral communication skills.

### VI. REQUIRED SIGNATURES

Program Director/Main Proposer (print name and title):

Program Director/Main Proposer signature:

Date: 2/9/2023 Regina Deil-Amen

Department Head (print name and title):

Department Head's signature:

Regins Dil-lower

Date: 2/9/2023

Regina Deil-Amen

Associate/Assistant Dean (print name):

Associate/Assistant Dean's signature:

Date: 2/9/2023

Iliana Reyes

Dean (print name):

Dean's signature: Date: 2/9/2023

Robert Q. Berry

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# New Academic Program PEER COMPARISON

Select three peers (if possible/applicable) for completing the comparison chart from <u>ABOR-approved institutions</u>, <u>AAU members</u>, and/or other relevant institutions recognized in the field. The comparison programs are not required to have the same degree type and/or title as the proposed UA program. Information for the proposed UA program must be consistent throughout the proposal documents. Minors and Certificates may opt to include only 2 peer comparisons.

Program name, degree,	Proposed UA Program	Educational Leadership, concentration	Reimagining Education for a Racially
and institution		in Emancipatory School Leadership,	Just Society Advanced Certificate
		MA San Jose State University	program Columbia University
Current number of			
students enrolled			
Program Description	Emancipatory Education graduate	prepares school leaders through deep	The Teachers College, Columbia
	minor is focused on encouraging P-	engagement with research and practice	University Reimagining Education for
	20 educational leaders across all	through applied consulting on living	a Racially Just Society Advanced
	sectors (e.g., teachers, faculty,	case studies. Emancipatory school	Certificate Program provides
	administrators, and policy makers)	leadership approaches create	foundational skills and strategies for
	to develop liberatory approaches to	organizational cultures to reflect the	educators, policy makers and
	education. The overarching goal of	diversity of experience and knowledge	advocates to foster racial equality in
	the minor is to encourage students	within school communities through	schools. This 10-credit program
	to be active participants in seeking	collaborative approaches to	provides flexible professional
	transformative educational praxis,	deconstruct power systems, challenge	development while serving as bridge
	which involves moving beyond	inequitable practices and policies, and	to further graduate education,
	identifying problems and	cultivate community cultural wealth.	including a Masters of Education or a
	challenges and toward creative		doctoral degree program. The
	approaches to improving		coursework is designed and taught by
	educational systems and practices.		Teachers College faculty—leading
	Furthermore, the Emancipatory		experts on a wide array of issues
	Education minor invites students to		related to racism within the field of
	actively question, interrogate, and		education—from multiple
	envision new educational horizons,		departments who will share
	rather than reproducing the		

	increasingly inequitable ground upon which education has been built.		their unique multidisciplinary expertise.
Target Careers		School leaders (Administrators)	Transition to Graduate School
Emphases? (Yes/No)		Yes	Yes
List, if applicable		Emancipatory Leadership	Racial Justice
Minimum # of units	9	30	10
required			
Level of Math required	NA	NA	NA
(if applicable)			
Level of Second	NA	NA	NA
Language required			
(if applicable)			
Pre-Major? (Yes/No) If	NO	NO	NO
yes, provide			
requirements.			
Special requirements to	NA	The minimum requirements for the	NA
declare/gain admission?		program are a bachelor's degree in any	
(i.e. pre-requisites,		discipline, 3 years of experience	
GPA, application, etc.)		working with K-12 schools, and a	
		nomination/recommendation from a	
		school leader	
Internship, practicum,			NA
or applied/experiential		Living Case Study on School	1121
requirements?		Leadership	
If yes, describe.		Leadership	
ii yes, deserree.		Upon identifying a school leadership	
		challenge that a school or district is	
		struggling with (living case study),	
		students work as a cohort to research	
		the problem, explore possible	
		solutions, and work closely with the	
		school or district to address the	
		challenge with emancipatory	
		leadership solutions.	
		_	

#### Additional questions:

- 1. How does the proposed program align with peer programs? Briefly summarize the similarities between the proposed program and peers, which could include curriculum, overall themes, faculty expertise, intended audience, etc.
  - The proposed program aligns with peer programs by centering the premise that schools or education may contribute to maintaining educational and social inequities. All programs including the listed peer programs and the proposed Emancipatory Education minor intend to offer a course of study that focuses on addressing educational and social inequities and developing alternative approaches (pedagogies) that provide opportunities for marginalized students/communities to overcome oppressive barriers. The intended audience for these programs would be similar considering that anyone with an interest in transforming education would benefit from the liberatory approaches to learning. This audience could include teachers, administrators, parents, academics, community activists, policymakers, etc.
- 1. How does the proposed program stand out or differ from peer programs? Briefly summarize the differences between the proposed program and peers, which could include curriculum, overall themes, faculty expertise, intended audience, etc.

  Although each program emphasizes a critical examination of educational inequities, the proposed Emancipatory Education minor stands out by going beyond the problem of education to creatively imagine new possibilities for learning. The Columbia credential program does include "reimagining" in its title, and it seems that imagination is applied to challenge and undo racist structures. This application of knowledge seems noteworthy but doesn't appear to emphasize transforming education in the same way that the Emancipatory Education minor centers the "imagination" of liberatory educational practices.
- 1. How do these differences make this program more applicable to the target student population and/or a better fit for the University of Arizona?

Arizona public education ranks 48th for school quality. Clearly, there is a need to have great minds in graduate school invest intellectual resources to create new and better ways to engage students in Arizona. With the Emancipatory Education minor emphasis on the local, any student interested in Arizona education would be thrilled to understand how to improve schools for bringing about greater justice and equity. Although educational inequities exist all over the country, Arizona consistently ranks on the bottom of quality and disparities. It seems highly appropriate and vital for the University of Arizona, a land grant university, to facilitate graduate students to understand how to transform education locally to better meet the needs of marginalized people.



13 March 2023

## To Whom It May Concern:

THE UNIVERSITY
OF ARIZONA

We write to you today in full support of the proposed *Emancipatory Education Graduate Minor*, which already has the collective support of over 30 faculty in the College of Education. This minor, although housed in the Department of Educational Policy Studies & Practice with a focus on redefining educational leadership, would be a transdisciplinary effort throughout the College of Education and include mainly pre-existing graduate classes from every department, with a handful of additions. We believe this graduate minor serves as an important, timely, and vital intervention. At a moment when transformative and equity-based educational praxis is under threat from local, state, and federal legislative actions, the Emancipatory Education minor would provide students who enroll an opportunity to learn concepts and practice strategies to do the work of making the schooling process better for those who have been most marginalized historically and whose future depends on leaders with an education focused on more liberatory models.

As stated in the minor description, the Emancipatory Education graduate minor is focused on encouraging P-20 educational leaders across all sectors (e.g., teachers, faculty, administrators, and policy makers) to develop liberatory approaches to education. The overarching goal of the minor is to encourage students to be active participants in seeking transformative educational praxis, which involves moving beyond identifying problems and challenges and toward creative approaches to drastically improving educational systems and practices rather than efforts to implement incremental changes and support programming. Furthermore, the Emancipatory Education minor invites students to actively question, interrogate, and envision new educational horizons, rather than reproducing the increasingly inequitable ground upon which education has been built.

#### Content would focus on:

- > Race, racialization, and antiracism;
- > Antiblackness;
- > Indigenous methodologies;
- > Activist- and action-oriented theorizing and research methods;
- > Critical and postmodern approaches to understanding gender;
- > Liberatory models of education across K-12 and postsecondary contexts;
- > Migration, borders, nationality, and Indigeneity as they influence education; and
- > Critical approaches to disability and its resultant effects on education.



Examples of classes that could be included in this minor are:

- > EDL 626: Leadership for Social Justice
- > HED 633/TLS 633: Introduction to Critical Race Theory in Education
- > SERP 604: Race, Culture, & Language in Special Education
- > TLS 599: Race and Education
- > HED 696: Indigenous Statistics and Survey Research
- > EDL 625: Leadership for the School and Diverse Community
- > EDL 696: Community Power for Education Systems Change
- > a few NEW classes on topics such as "History of U.S. Educational Exclusion" and "Intellectual and Praxis Traditions in Emancipatory Education"

This proposed minor is an exciting undertaking for various reasons. Most notably, it provides a structure for helping students think, work, and act in cross-disciplinary ways. While we all offer courses focused on critical approaches to education in our individual departments, the Emancipatory Education (EE) graduate minor will help us further how the College of Education faculty, students, and staff work together to address long-standing educational inequities. Today's challenges require interventions that span disciplinary boundaries and theoretical traditions. This proposed minor offers a clear path for how to do this sort of work in an integrated and seamless way. It also provides a model for enrolled students, mirroring the necessity that we need to collectively develop complex solutions to address the ongoing, entrenched, and deepening complex problems facing educational environments. Simply put, the Emancipatory Education minor has the ability to help deconstruct the disciplinary silos that get in the way of transformative educational change.

Demand for this type of coursework is quite high. In EPSP, students have been asking for more and more of this content, and members of the COE Dean's Grad Advisory Board, and graduate students generally, have indicated that they would like more cross-disciplinary options at the college. We have begun to gauge interest more systematically by distributing a survey university-wide to current students, faculty, and alumni. Thus far, 82 people have responded, and 80 (97.6%) of them express that they are interested, or would have been interested (among alums), with most indicating a strong priority for "Race, racialization, and antiracism," followed by "Migration, borders, nationality, and Indigeneity," "Activist and action-oriented theorizing and research methods," and "Liberatory models across K-12 and postsecondary contexts." In addition, the Emancipatory Education minor has the ability to attract University of Arizona undergraduate students earning bachelor's degrees in and outside of the College of Education who are looking for graduate programs at the master's level that might allow them to take these classes as part of their degree requirements, most readily as electives. In particular, it serves as an extension of content of the Literacy, Learning, and Leadership (L3) undergraduate program for those students choosing to apply to graduate programs across our college.

We have seen a growing interest in graduate programs among that student population, many of whom come from underserved communities and want to return to those communities to do this work. The L3 program has been well-received by students and faculty alike for its curricular approach and student reach. We think this EE graduate minor would provide an attractive option to justify offering more of the courses that these and other undergraduate students from across the university would find appealing. This new Emancipatory Education minor would enhance the



appeal of our master's degree programs in particular by providing classes to deepen exposure to theoretical and practice-based skills in demand. It would both draw from a ready pool of students, as well as serve to deepen students' critical analytical and praxis-based approaches to education.

We believe the proposed Emancipatory Education minor has the ability to situate the work we do as educators, as well as the work of the educators-in-training alongside whom we teach and learn, in the best possible way to address the current and future challenges facing education, schools, and schooling. Budget shortages on local, state, and national levels, closures of neighborhood schools in areas that are populated predominantly by people of color, ongoing gentrification, the intense increase of academic capitalism, and legislative efforts to change, cover, or otherwise erase history as it occurred are just some of what educational administrators, philosophers, and instructors are currently facing. While not a panacea, the Emancipatory Education minor is a vital, coordinated, transdisciplinary step toward recognizing how we can all seek and implement the educational environments we want and need.

In solidarity,

Robert Q. Berry

Dean, College of Education

Iliana Reyes

Associate Dean, Academic Affairs and Community and Global Partnerships

Mary Puig

Assistant Dean, Finance and Administration

Sara Chavarria

Assistant Dean, Research Development

Carl Liaupsin

Department Head, Disability & Psychoeducational Studies

Regina Deil-Amen

Department Head, Educational Policy

Studies & Practice

Heidi Burross

Interim Department Head, Educational

Psychology





**BUDGET PROJECTION FORM** Name of Proposed Program or Unit: Emancipatory Education Graduate Minor **Projected** 1st Year 2nd Year 3rd Year 4th Year 5th Year Budget Contact Person: Erika Lopez 2024 \_\_\_ - 2025 2025 \_\_\_ - 2026 2026 \_\_\_\_ - 2027 2027 \_\_\_ - 2028 2028 - 2029 METRICS Net increase in annual college enrollment UG Net increase in college SCH UG Net increase in annual college enrollment Grad Net increase in college SCH Grad 234 239 243 248 253 Number of enrollments in minor 78 80 81 83 84 New Sponsored Activity (MTDC) Number of Faculty FTE **FUNDING SOURCES Continuing Sources** UG AIB Revenue Grad AIB Revenue (On Campus SCH) 97,110 99,052 101,033 103,054 105,115 Program Fee Revenue (net of revenue sharing) F and A AIB Revenues Reallocation from existing College funds (attach description) Other Items (attach description) **Total Continuing** \$ 97,110 | \$ 99,052 101,033 | \$ 103,054 105,115 One-time Sources College fund balances Institutional Strategic Investment Gift Funding Other Items (attach description) Total One-time \$ \$ \$ **TOTAL SOURCES** 97,110 99,052 101,033 103,054 105,115 **EXPENDITURE ITEMS** Continuing Expenditures Faculty Other Personnel Employee Related Expense Graduate Assistantships Other Graduate Aid Operations (materials, supplies, phones, etc.) Additional Space Cost Other Items (attach description) **Total Continuing** \$ \$ \$ **One-time Expenditures** Construction or Renovation Start-up Equipment Replace Equipment Library Resources Other Items (attach description) Total One-time \$ \$ \$ **TOTAL EXPENDITURES** \$ \$ \$ \$

97.110 S

99.052 | \$

101.033 | \$

103.054

105.115

Net Projected Fiscal Effect



# NEW ACADEMIC PROGRAM – MINOR Supplemental Info Form

NOTE: This is being added to the proposal after committees, including but not limited to Graduate Programs Executive Review (GPERC) and Graduate College Academic Administrator's Council (GCAAC) viewed and commented on the document. Below are their questions and the responses given by the proposing department/college.

1. What is the mode for the minor? Is this in-person only?

They are all main campus classes, but we are open to both online or in-person modalities (or Flex) and will be responsive to student needs, as we have been with all the pre-existing classes listed thus far. Particularly regarding Flex modalities, the College of Education has been quite adept and willing to manage the modality in a way that meets student needs, remembering that many of our students are full-time educators and working professionals within and outside our university. We have a strong history of decision-making along these lines and remaining flexible in the face of the demands on our graduate students, both part-time and full-time students.

- 2. For the 696 classes, how often are they offered? Since these are seminars, they may not be offered all the time, correct? Correct. We plan to ensure that a minimum of 18 credits that will count toward the minor are offered each academic year (likely more), providing a range of options from which students can select.
- 3. How would the required and elective courses implement the "transformational praxis" [the doing part] for the minor? In what form the doing part would take place?

Again, our college has a long tradition of embedding praxis into the requirements/assignments for our graduate level classes, and this is even more true for each and every class listed as part of this minor, Many of the faculty involved actually teach PAR - Participatory Action Research methods as well as community-based and student-centered approaches, which involves community, school, family, organizational etc. action as a necessary part of the research process at every stage. We are well-equipped for this and have included it as part of the relevant syllabi. Many of the involved faculty already teach educational leaders and teachers and community and university leaders and administrators who use the class materials to inform their practice OR use their professional practice to inform theories, and both approaches are infused into the class assignments, particularly the final papers/projects. And in fact, our college holds extensive expertise in culturally-responsive teaching, mentoring, and other forms of organizational practice, as well as Indigenous ways of knowing and forward-thinking approaches to research and knowledge production that moves beyond the false binary of scholarship and praxis – we do not subscribe to such false dichotomies and have not for at least a decade. We are known for this work, so the "doing" is always at the forefront, including in our learning objectives and what we expect from students through the course assignments.