

Committee of Eleven

THE UNIVERSITY OF ARIZONA®
General Faculty Standing Committee
Faculty Center
1216 E. Mabel St. - PO Box 210456
621-1342 (Fax: 621-8844)

Committee of Eleven
Annual Report 2012-13

Dr. Javier Duran, **CHAIR** (5/07-5/13),
Spanish and Portuguese

Mr. Douglas E. Jones, **VICE CHAIR** (5/07-5/13),
University Library

Mr. Taylor Ashton, (8/10-5/11), ASUA

Dr. Warren Breidenbach, (10/10-5/11), Surgery

Dr. John Hildebrand (5/00-5/12), Neuroscience

Dr. Wanda H. Howell (5/05-5/13),
Chair of the Faculty

Dr. Patricia B. Hoyer (5/05-5/13), Physiology

Mr. Robert Jacobi (8/10-5/13), GPSC

Dr. Elizabeth Ritchie (6/12-5/14),
Atmospheric Sciences

Dr. Peter Strittmatter (6/09-5/13),
Astronomy

Dr. John Ulreich, (6/11-5/13), English

Dr. Dr. Marlys Witte (6/08-5/14), Surgery

Dr. Maria Nieves Zedeno (6/12-5/14), Anthropology

The committee was established in 1947 by President James Byron McCormick to obtain advice from the faculty. When the Faculty Senate and Constitution were established in 1948, the Committee of Eleven was defined constitutionally and membership determined by faculty-wide election. It is unique in higher education governance structures and is independent of other faculty or administrative committees or organizations. The Committee of Eleven is University-wide and does not have a prescribed agenda.

Faculty Constitution Article V, Section 3 provides:

The Committee of Eleven shall:

- a. Initiate, promote, and stimulate study and action dealing with and looking toward solution of situations and problems of interest and concern to the faculty and to the University.
- b. Make reports to the General Faculty or the Faculty Senate.
- c. Speak for the General Faculty as and when authorized by the General Faculty.

The Committee of Eleven's focus for 2012-2013 Academic Year included the following activities and topics:

- The Provost search;
- Vice President for Health Sciences search;
- Faculty governance in the College of Medicine Tucson/Phoenix;
- Survey for the College of Medicine faculty;

- The research enterprise;
- Collaborative research issues;
- University organizational practices;
- Responsibility Centered Management;
- Faculty concerns for President Hart;
- Retaining and hiring quality faculty.

As is its practice, the Committee of Eleven met with key individuals throughout the academic year. These included:

Mr. Michael Brewer, University Library and Chair, APPC

President Ann Weaver Hart (2 visits)

Regent Rick Myers

Dr. Jennifer Barton, Associate Vice President for Research

Provost Andrew Comrie

Mr. Jaime Gutierrez, Vice President for External Relations

Mr. Robert Smith, Vice President for Business Affairs

Dr. Gail Burd, Vice Provost for Academic Affairs

Dr. David Allen, Executive Director, Tech Launch Arizona

Ms. Michele Norin, CIO/Executive Director University Information Technology Systems (UITS)

Dr. Michael Waldrum, CEO, University of Arizona Health Network

Dr. Lynn Nadel, Chair, SPBAC

Dr. Steve Goldschmid, Dean, College of Medicine

Priority was placed on meeting with President Hart. The committee had two meetings, one each semester. The first meeting included Regent Rick Myers, and discussion centered on this year's state funding package of \$40M; one-time money to buy biomedical research instruments. Future monies will be based on the performance-based funding model. Other areas for future investment are Astronomy, Aerospace Engineering, as well as Dance, Art and the creative sciences. Regent Myers reported that after meeting with Governor Jan Brewer and her budget director, the State of Arizona is positive about investing more in the three Arizona Universities as the economy recovers and gets stronger. State funding will be based on a formula of degrees awarded and credit hours delivered, The UA will need to have multiple Strategic Plans in place to guarantee the quality of the University is not thwarted by increasing size.

At its second meeting, President Hart asked for the committee's help in developing systematic standards and initiatives for nominating and recognizing rising-star faculty. Other strategies were discussed, such as developing collegial efforts in mentoring junior faculty and establishing rewards and awards structures. President Hart would like the Committee of Eleven to continue to gather essential, trustworthy information and encouraged the committee to meet with Dr. Michael Waldrum, Chief Executive Officer of University of Arizona Health Network (UAHN). The Committee of Eleven is interested in developing a survey for medical school faculty. President Hart would like to bring in an academic medicine expert to assist the committee in designing and building a survey. A survey sponsored by the Committee of Eleven in conjunction with the Faculty Senate will add to its validity and reliability. The committee formed a subgroup to look specifically at College of Medicine issues.

With Michele Norin, committee members discussed problematic features in UAccess concerning timesheets, approval of time, and asked if UITS would consider implementing a

comment/suggestion feature located on its website. UAccess is in its fifth year and is the result of efforts to replace, update and integrate the University's institutional systems, including Human Resources, finance, student systems and grants management.

Dr. David Allen discussed building a world-class commercialization effort through Technology Transfer, which requires developing and nurturing positive relationships with faculty. Tech transfer needs to be faculty service centric. Sponsored research at UA is only 3% of all the research done at the UA; it needs to be closer to 6-7%, as many top tier research universities are. Dr. Allen plans on employing a specialist in each of the research colleges to focus on nurturing start-ups and demystifying the process for patent applications and commercialization.

Respectfully submitted,

Javier Duran, Chair
Committee of Eleven