THE UNIVERSITY OF ARIZONA
Strategic Planning and Budget Advisory Committee
Faculty Center
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Minutes
Wednesday, November 16, 2016
8:15-9:50 a.m. Old Main Boardroom


Guests: C. Sigurdson

Call to Order
Co-Chair M. Galilee-Belfer called the meeting to order at 8:19 a.m.

Approval of the Minutes of November 2, 2016
The minutes of November 2, 2016 were postponed.

Updates
Provost Comrie updated the Committee concerning the upcoming ABOR meetings, starting with committee meetings on the UA campus today. The regular ABOR meeting starts Thursday, and Friday will be when the UA shares its plans and goals with ABOR. There will be brief opening remarks by President Hart, followed by presentations from Gregg Goldman, Melissa Vito, Kimberly Espy, and Provost Comrie. The meetings will be held in the new ENR2 building to facilitate discussion in a more intimate setting.

Provost Comrie and Interim Honors Dean E. Cheu will be leading an Honors College discussion at the December Senate meeting, Monday, December 5, 2016 at approximately 4:00 p.m.

The UA Veterinary Medical School is in the process of preparing for the American Veterinary Medical Association Council for Education (AVMA) visit in December for the first phase of accreditation (“letter of reasonable assurance”).
Members asked the Provost about formulas determined for RCM. Discussion followed regarding the challenges inherent in determining student cost of education by college and department.

Members asked if US election results and implied issues would be discussed at the ABOR meetings; the answer is no, since the agenda is set well in advance of the meetings.

J.P. Roczniak updated fellow members concerning the Arizona Now Campaign, which reached the $1.5B goal ahead of schedule. He also said that this past September had been better than expected and believed the trend would carry through November and December. There was a celebration held in Phoenix on November 4th and there will be a second celebration on the UA campus February 10, 2017.

Roczniak also described how the $5M investment to the UA Foundation was used to hire a business manager who will divide time between the Foundation and G. Goldman’s office. Roczniak has hired seven regional and engagement officers, and a new principal gift officer. There are an additional thirty-eight positions at all levels that will be hired, across all colleges. Members were informed that the Development office regularly assesses where possible gifts may come from, including non-alums passionate about certain UA projects or departments and alums whose families/spouses may have high earnings.

Members asked if monies for bridge and/or gap funding will be more available to faculty, and were told by K. Espy that the Office of Research, Development & Innovation (ORDI) has funds available, although often these are directed more toward teams than individuals. She encouraged members to call her office for more information.

Espy also reminded members that UA, along with a select number of other universities, is a member of the Science Philanthropic Alliance. The Alliance brings together donors with the means and interest to provide seed money for innovative projects.

Members discussed the need for more endowed chairs at the UA, which have a longer tradition at private universities. The UA currently has less than 130 endowed chairs, while many UA peers have over 250. Currently, endowed chairs must be funded by a minimum of $1M, although some fields, like Health Sciences, require higher minimums ($2.5M).

Members asked about the Foundation’s commitment to diversity and Inclusive Excellence. Roczniak explained how important endowed chairs are to a more diverse faculty, which in turn attracts a more diverse student population.

Members asked about the decline in the number of departments that apply for the Strategic Priorities Faculty Initiative (SPFI) program, which provides initial support for SPFI hires, with follow on support provided by the college. It was noted that while requests for SPFI hire funds were down this Fall, there has been an increase in requests
for SPFI funds for campus visits. It was also noted that more requests tend to occur in
the Spring SPFI cycle.

Discussion followed about changes in management, transparency and style in the UA
Foundation. Also discussed was the role and expectations of development officers.
Rocznik noted that it can take well over a year and up to three years for a donor to
progress to a commitment after initial contact, but that in the end, development officers
were expected to help build relationships that result in gifts.

Members asked about investment strategies and were told that the Foundation invests in
mutual funds rather than individual stocks. Payouts are made on a three-year rolling
average, allowing for stability.

J. Treviño shared two draft handouts outlining the vision and goals for Inclusive
Excellence that were produced in conjunction with the Office for Diversity and Inclusive
Excellence and the Diversity Coordinating Council. Some members had seen the
documents at Provost’s Council and highlighted concerns raised about the tone in places,
which seemed negative rather than aspirational. SPBAC members were asked to provide
feedback directly to Treviño. It was also suggested that the one-page statement was long
and could it be made shorter. Treviño pointed out that University members who feel
marginalized want to see themselves in the document and that they would probably read a
longer version. Treviño reminded members how difficult it is to strike a happy medium in
terms of length and tone. He also said that the document is designed to be updated every
couple of years.

Members suggested a more obvious inclusion of international students.

The documents will be sent to members electronically along with the tri-fold of Never
Settle to make it easier for members to send their thought and comments directly to
Treviño. He also said that the draft document will be shared with student groups before it
is finalized.

_**Adjournment**_

The meeting was adjourned at 9:56 a.m.

**Future Meetings**

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<tr>
<th>Date</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>December 7, 2016</td>
<td>8:15 am – 9:50 am</td>
<td>Old Main Boardroom</td>
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<tr>
<td>December 21, 2016</td>
<td></td>
<td>CANCELLED</td>
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