Call to Order
Co-Chair M. Galilee-Belfer called the meeting to order at 8:16 a.m.

Approval of the Minutes of September 7, and September 21, 2016
The minutes of September 7, and September 21, 2016 were approved.

Discussion with President Hart
President Hart started by addressing construction of the USS Arizona Memorial on the UA Mall. The funding for this project is entirely through private donations, mainly from World War II veterans and their friends and families. President Hart provided a brief history of the long relationship of the UA with the USS Arizona: Old Main was a Navy safe place before and during WWII, and was spared demolition because of that relationship, plus the UA Libraries hold a number of materials and memorabilia from the USS Arizona. The original plans for the Memorial were adjusted significantly, with input from G. Goldman, A. Comrie and Melissa Vito, so that the memorial would not interfere with current multiple uses of the mall. President Hart also noted that the dedication of the Memorial will take place on or near the 75th Anniversary of the Pearl Harbor attack, and that the Memorial is expected to bring numerous new visitors to campus.

Members expressed concern over the governance processes that attended the decision to create the Memorial Mall. Moving forward, SPBAC would like to see more campus input as to space utilization, and there was general agreement that the UA’s experience with planning for the Memorial Mall supported the need for broader campus involvement in such projects.
Dr. Hart discussed the importance of the 2017 appropriations request to the state legislature. The funding goal - 50% of the average cost of educating an in-state undergraduate student - was agreed to by the legislature, ABOR, and all three university presidents. This year ABOR and the three state universities are requesting a three-year timeline for implementation by the state. Currently, the state provides only 33-34% of the average cost of in-state undergraduate education.

Co-Chair Richardson asked what could be done by SPBAC and the campus community to make sure that Arizona politicians are engaged, both generally and with the 50% initiative. President Hart said that the Alumni Association and Tim Bee are actively engaged with alumni and student leaders to help constituents across the state better understand and appreciate the benefits of higher education to the state, and get constituents to actively engage with the staff that supports the legislators.

Members suggested increased communication to parents and the campus community around the new model as a strategy to increase accountability on the part of elected legislators.

President Hart discussed other areas that could save the University and its employees money:

- Allowing the UA to select and negotiate with its own health insurance provider of choice, with a potential $28M savings to UA.
- Giving expanded retirement options, including less emphasis on the Arizona State Retirement System.

Deferred maintenance was also discussed. ABOR staff member John Arnold, Vice President for Business Management and Financial Affairs, developed a formula that will be used to determine allocations for each university, if/when money becomes available from the state.

President Hart also gave an update regarding TRIF (Technology and Research Initiative Fund), which are funds raised through sales taxes for K-12, community colleges, and Arizona public universities. TRIF is due to expire June 30, 2021, and advocates for K-12 are already at work building support for continuing this initiative. K. Espy, Senior Vice President of the newly-renamed Office of Research, Discovery & Innovation, is also involved with TRIF advocacy.

The Re-Envisioning Task Force of the Honors College will move forward with recommendations for the year once an interim dean is announced later this week. Goals include a new honors dorm and creating campus spaces for interactions between and among Honors students and faculty, including college deans.

Discussion followed about President Hart’s succession plan, which she told members is informed by her own research about best practices for transition timelines and preparation. Members also talked about what SPBAC could do to help facilitate a smooth transition.
**Updates**
Provost Comrie clarified the issues surrounding the 50% average cost of a UA education, including that the adoption of the plan was intended to help the citizens of Arizona understand the direct relationship between higher education funding and state benefits through Arizona resident education. Comrie clarified that while graduate student cost of education is part of the average, the political and rhetorical emphasis has been on undergraduates because of the focus of the legislature on that population. He stated that there is plenty of awareness of and appreciation for the contributions – intellectual, educational, and financial – that graduate students bring to campus. Because graduate students aren’t specifically mentioned in the 50% plan, there is a risk that they will feel undervalued relative to undergraduates, and better communication about the plan to mitigate those concerns was recommended.

SPBAC discussed the implications of UA receiving Hispanic Serving Institution (HSI) status. K. Urquidez noted that the UA is making positive changes to move UA to that designation, which requires attention to both the percentage of Hispanic students within the institution and various need-based measures. Members suggested more communication campus-wide about the multiple benefits of HSI status as we continue moving in that direction.

**Adjournment**
The meeting was adjourned at 9:54 a.m.

**Future Meetings**

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<thead>
<tr>
<th>Month</th>
<th>Time</th>
<th>Location</th>
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<tbody>
<tr>
<td>October 19, 2016</td>
<td>8:15 am – 9:50 am</td>
<td>Old Main Boardroom</td>
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<tr>
<td>November 2, 2016</td>
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<td>November 16, 2016</td>
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<tr>
<td>December 7, 2016</td>
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