Minutes
Wednesday, December 16, 2015
8:15-9:50 a.m. Old Main Boardroom


Absent: B. Bryson, M. Burke, V. Del Casino, P. Dourlein, J. Fares, M. Felix, M. Miller, M. Proctor, C. Rocha, R. Richardson (Co-Chair), J. Sun, S. Umashankar, K. Whisman

Guests: B. Berrellez, A. Blue, M. Fleming, T. Miller

Call to Order
Co-Chair M. Galilee-Belfer called the meeting to order at 8:17 a.m.

Approval of the Minutes of November 18, 2015
The minutes of November 18, 2015 were approved.

Updates
M. Galilee-Belfer distributed a handout entitled SPBAC Identified Top Issues/Priorities and Plans for AY15-16 Mid-Year Progress Check. Members offered suggestions for clarity. Galilee-Belfer will send an updated document to members.

The January 6, 2016 meeting is cancelled.

Mary Fleming, a long-standing member of the University of Arizona and decades-long supporter of SPBAC, is retiring at the end of the year. Provost Comrie and the Committee thanked her for all of her hard work and contributions to the Committee.

Provost Comrie shared with the Committee that the ceremony recognizing new University of Arizona Regents’ Professors, Distinguished Professors and Outreach Professors was recently held, and it was a pleasure to celebrate the accomplishments of the UA’s most accomplished of faculty.

Provost Comrie also mentioned that workshops from the Development Officers from UA colleges and the UA Foundation are now taking place on campus, intended to ramp up development activity on the campus and consider strategies to grow fund raising.

Discussion focused on BudgetsProvost Andrew Comrie and CFO Gregg Goldman
The Provost and CFO presented a PowerPoint entitled “A Peek Under the Hood” to facilitate discussion about UA budgeting. In terms of timing, state budgets are historically decided by the Governor and legislature in February 2016, and Governor Ducey has asked the three University Presidents and ABOR President Eileen Klein to be in agreement prior to his presentation of the budget to the legislature. As part of a new model of funding higher education, the four
presidents have asked the Governor to fund 50% of the cost of all in-state students at each of the universities.

The PowerPoint presentation highlighted total revenues and expenditures from FY 2006 to the present and projected revenues and expenditures through 2021. Comrie explained that costs typically go up 2% a year. A comparison of net tuition and fees to state appropriations makes clear that state investment is diminishing and tuition and other sources of revenue are increasing. Sources of revenue, current and projected, include (a) growth in traditional and online enrollments; (b) moderate increases in tuition and mandatory fees (where currently the UA sits just above the peer median when compared to ABOR designated peers); (c) growth in research expenditures; (d) revenues and expenditures for auxiliaries at UA (UA BookStore, Intercollegiate Athletics, Parking, Residence Life, and the Student Union), which are designed to recover their own costs.

Comrie and Goldman discussed opportunities in development, where the UA is currently underperforming relative to its potential. Based on a market analysis, the UA can expect to see a $5-$10 return on investment for every dollar spent on development.

In terms of institutional investments, SPBAC members were asked to consider the relative priorities of four key institutional investment arenas: compensation and salaries, growth and new faculty, development initiatives, and essential operations (IT, benefits, etc.) SPBAC members will consider these priorities in light of Never Settle and in the context of institutional trade-offs, so that decisions can be made with faculty governance direction and input.

The PowerPoint presentation can be found on the SPBAC Internal Site:
http://facultygovernance.arizona.edu/sites/facgov/files/gregg_and_andrew_spbac_dec15_2015_0.pdf

**Adjournment**
The meeting was adjourned at 10:00 a.m.

**Future Meetings**

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<th>Date</th>
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<tbody>
<tr>
<td>January 6, 2016</td>
<td></td>
<td>CANCELLED</td>
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<tr>
<td>January 20, 2016</td>
<td>8:15 am – 9:50 am</td>
<td>Old Main Boardroom</td>
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<tr>
<td>February 3, 2016</td>
<td>8:15 am – 9:50 am</td>
<td>Old Main Boardroom</td>
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<tr>
<td>February 17, 2016</td>
<td>8:15 am – 9:50 am</td>
<td>Old Main Boardroom</td>
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